



Challenges and Opportunities

Improving Outcomes for Children in Cheshire East

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Challenges and Opportunities



Vision

- a place where all children and young people are supported well to maximise their life choices
- responsive, locally based services, that make sense to children, young people and their families, that addresses their needs early
- a place where no child is left behind because organisations do not work together

Challenges and Opportunities



Challenges:

- the context – LGR, general election, economy.....
- organisational and professional cultures
- insecurities
- tackling inequalities
- stopping things that do not make a difference
- creating the conditions that enable us to make a step-change in how we work
- managing expectations

Challenges and Opportunities



Challenges – in real terms

- **safeguarding - how well are we doing?**
- **continuing to improve learning outcomes**
- **narrowing the gap**
- **joining up delivery within the Children's Trust**
- **transforming how we work to deliver better outcomes**
- **maximising the use of our resources from a declining resource base**

Challenges and Opportunities



Transformation principles:

1) **Keeping children safe and well**

- to deliver services that are responsive to need, that focus upon the identification of needs earlier, to reduce the need for statutory interventions and costly specialist services later in a child's life
- services are refocused to provide a wide range of family support and prevention whilst maintaining a clear focus on children who are most at risk

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2) Locally Based Services/Easy Access

- for services to be delivered locally and in a way which makes sense to children and families

3) Managing our costs

- work within a framework that optimises the best use of available resources
- harnesses the collaborative support, engagement and pooling of resources across the Children's Trust – Local Authority, schools, partner agencies

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4) A culture of high expectation and high performance

- that children and family services in Cheshire East at a minimum are rated as 'performing well' progressing to 'performing excellently' in 3 years

5) Core business – it's all about the outcomes

- priority is given to core business which is essential to securing improved outcomes for children and young people

Challenges and Opportunities



The emerging work programme

i. Curriculum support to schools

Objective: To become self financing by April 2011, with milestone implementation of existing commitments within 2009/10 and 2011/12

ii. Transport – Mainstream/SEN

Objective: Improved efficiency against existing costs.

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iii. Review of DSG

Objective: To ensure delivery of education/learning is secured through a funding formula that is transparent, objective and promotes continual improvement in learning outcomes.

Objective: That school activity is self financing and all costs are appropriately borne by DSG

Objective: To secure value for money in the funding of school provision while also securing improved learning outcomes

Objective: To secure maximum delegation to schools (schools/clusters)

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iv. School Organisation/21st Century Schools

Objective: To remove surplus provision within a framework of securing improved learning outcomes

Objective: Review the use of surplus school premises in the context of the development of integrated service delivery locally

Objective: Review the arrangements for the commissioning of SEN

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v. Redesign of Integrated Service Delivery

Objective: Halt the continuing increase in the number of children/families requiring statutory interventions, through well co-ordinated arrangements for early intervention and prevention

vi. Children's Centres/Family Centres

Objective: Secure integrated delivery of family support arrangements within a framework of early intervention and prevention

Objective: Review the delivery of children's centre services with separate family support services working from different settings within a framework of early intervention and prevention

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vii. Transformation of service delivery for children and families with LDD

Objective: Transform how services are commissioned and provided to children and young people with Disabilities within a context of personalisation, choice and prevention

viii. Review Residential Provision

Objective: Review the commissioning of residential provision to secure improved arrangements for young people

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ix. Integrated and Targeted Youth Support

Objective: To deliver joined up support to young people locally and incorporating both universal services and targeted services such as Youth Offending Service

x. Post 16 Funding Transfer

Objective: Review the commissioning of post 16 performance and outcomes to inform future commissioning of provision from 2012/13

Objective: Secure efficiencies across the Sub-region for the commissioning and delivery of post 16 learning

Challenges and Opportunities



Opportunities

- to work together differently
- to collaborate
- to jointly commission, and jointly save
- to co-locate services
- to support
- to connect